



TIA Technical Conference October 2021

Protecting your bottom line Power, Gas and Sustainability

Transforming energy spend into a competitive advantage

## **Today's Speakers**

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## **Agenda**

- Welcome to Calpine
- Our Process
- Energy Products
- Energy Components
- Index Market vs Fixed Pricing
- ERCOT Market
- DA
- Gas Core vs Non Core

## **Who We Are - Calpine Energy Solutions**

#### Calpine Corp. Clean, low cost generation

- America's largest and most efficient generator of natural gas and thermal resources
- We ranked amongst the cleanest generation in the nation.
- Fleet of 76 plants producing 25,000MWs
- Geographically Diverse
- Supplier independent Enabled with more than 60 wholesale suppliers across the US

#### **Calpine Energy Solutions**

- Serving 7,500 MW of load over a customer base of 1,300
- ■Only ISO 9001:2015 certified energy services provider in the U.S.
- Invoice and enrollment accuracy rates of 99.4% and 99.9% respectively



### **Our Commitment**

What we do best is help businesses transform their energy/ carbon management programs from a traditional, transactional approach to a data- driven, sustainable business process.

- ✓ Data Excellence: ISO 9001 Certified
- ✓ Leader in Sustainability world: Recognized by Carbon Disclosure Project (CDP) for our sensible sustainability process
- ✓ Transparency
- ✓ Efficiency
- ✓ Performance Benchmarking





### **Our Process**



We provide transparency, efficiency, and performance tracking that helps clients achieve targeted cost outcomes while also honoring risk boundaries

All done through a datadriven approach.

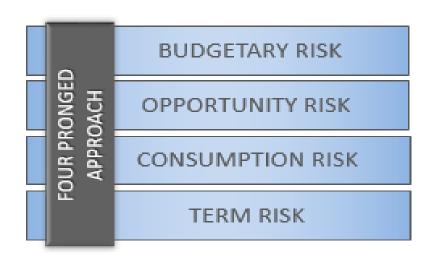
Process first: then product

## **Energy Risk Management**

**PERCEPTION:** Most think of *risk* for energy spend as volumes priced at the **index**.

"If I fix 100% of my load today, I have eliminated the risk"

**REALITY**: There are different types of risk (beneficial & detrimental) that impact spend



Am I protected if the market runs up?

Can I benefit if the market drops?

What happens if my usage changes?

Does my contract align with other commitments?

CONCLUSION: An actively managed program is needed to manage these risks over time

By contemplating your tolerance for each of the risk types, then prioritizing them, along with other qualitative aspects of your business, we define your risk tolerance.

## **Energy Products**

#### 100% Fixed Forward Price

- For clients with a need for price certainty
- Locks a fixed price per MWh for the term of the contract

#### Block and Index

- For clients who want a balance between risk and reward
- Provides some budget stability while still being able to take advantage of market opportunity

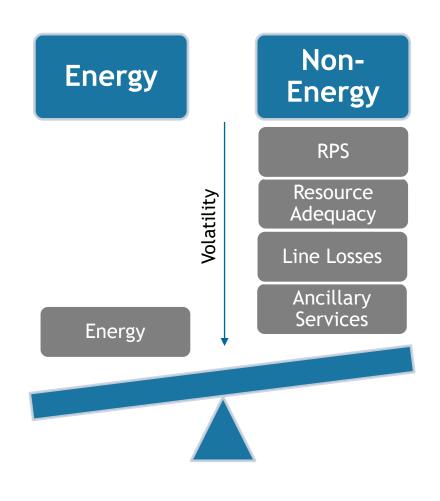
#### 100% Index Price

- For clients who are not afraid of market price volatility (i.e. have pass through capabilities).
- Allows you to take advantage of future dips in the market but not protected if market runs

# Additional Flexibility



### **Cost Components**



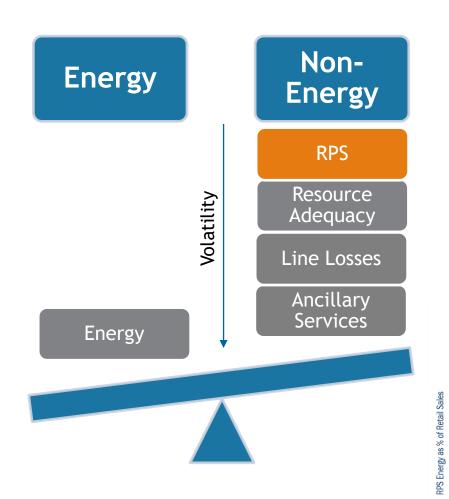
**Energy:** These costs are the most volatile and represent the lion's share of your total energy bill (65-70% depending on the region.)

 Risk Management: Index prices vs fixed hedging

Non-Energy: Portions of these costs are less volatile, but due to certain regulatory changes it has increased the volatility of Resource Adequacy and RPS Prices. The non-energy components represent the costs to deliver energy from generators to load while maintaining grid reliability. As a percent of your total bill, these costs range from 30-35%.



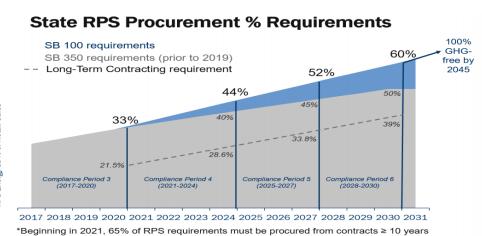
#### **RPS**



The California RPS compliance requires all load serving entities to procure:

- 2021- 65% of RPS requirement.
- **2045** 100% of RPS requirement.

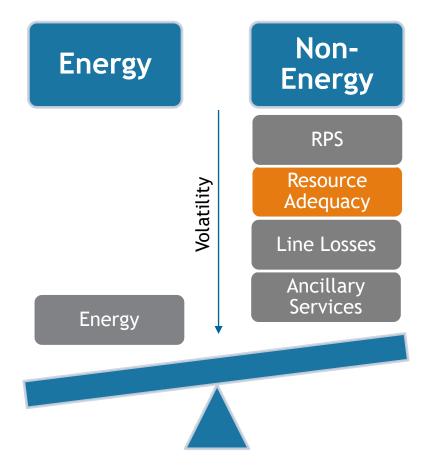
Beginning in 2021, 65% of RPS requirements must be procured from contracts that are greater then 10 years.



CALPINE ENERGY SOLUTIONS



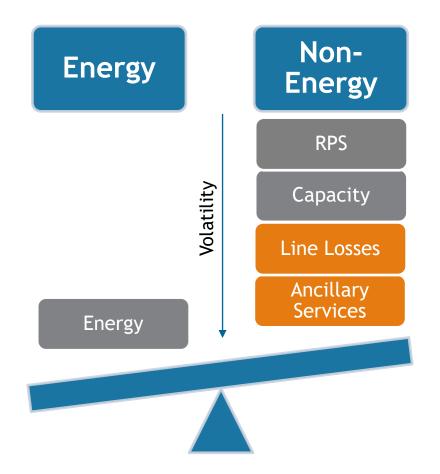
### **Resource Adequacy- Capacity**



- The Resource Adequacy market ensures that adequate resources are available for CAISO to meet the forecasted market and operation needs.
- The Resource Adequacy obligation is based on the highest hourly load for each month of the year.
- CORE notifications



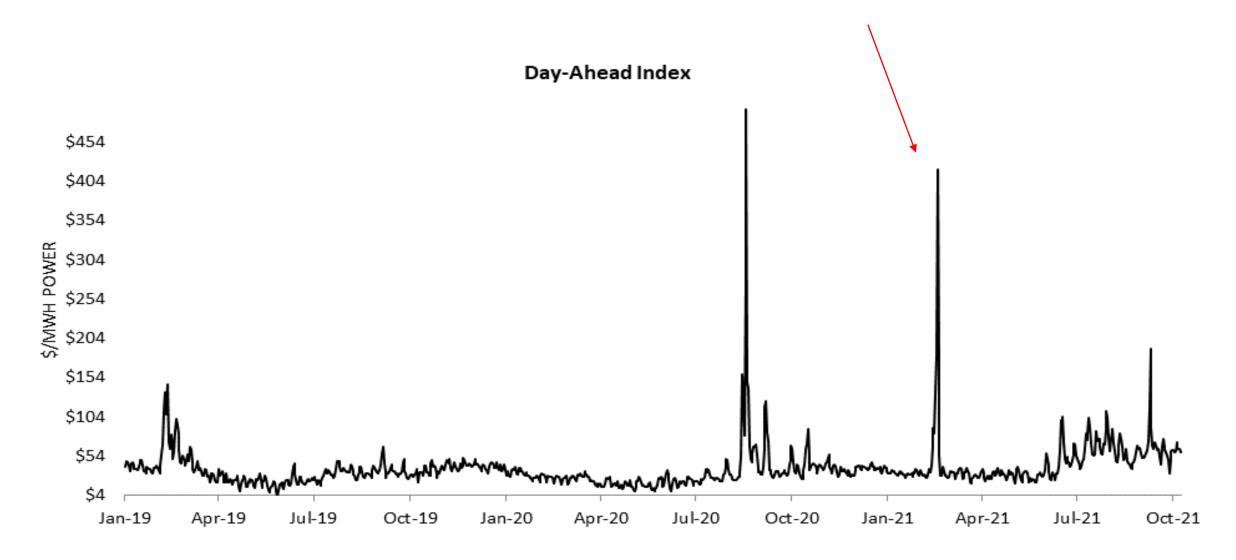
### Distribution Line Losses & Ancillary Services



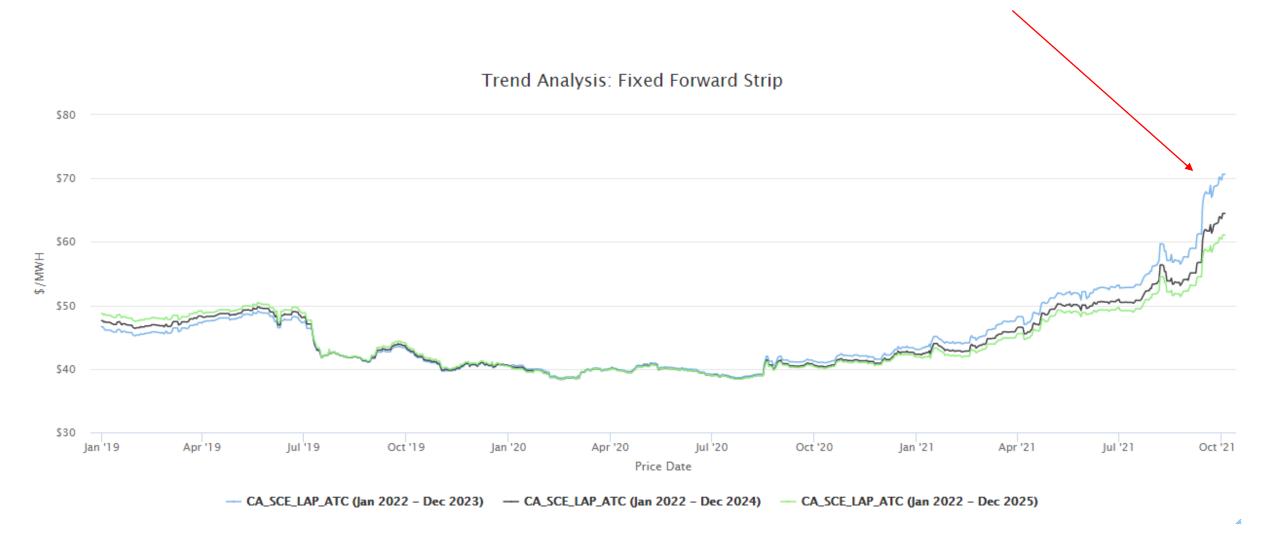
Line Losses which are transmission and distribution losses. Generation coming from the power source pass through large and complex networks in order to reach the end consumer. Every meter has a particular Loss Factor, which is the percentage difference between the on-site generated power and finally distributed power.

Ancillary Services charges are determined by the ISO to ensure reliable operation of the power system. These charges vary slightly by utility.

## SP 15- Daily Index Prices

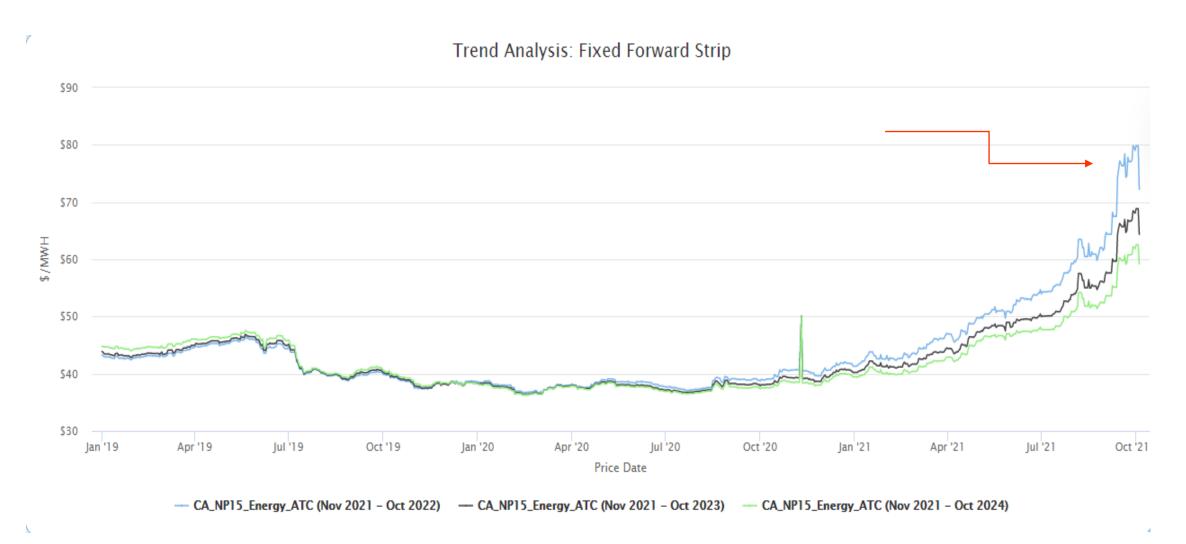


## SP-15 ATC Forward Price Trend (How you get a fixed price)



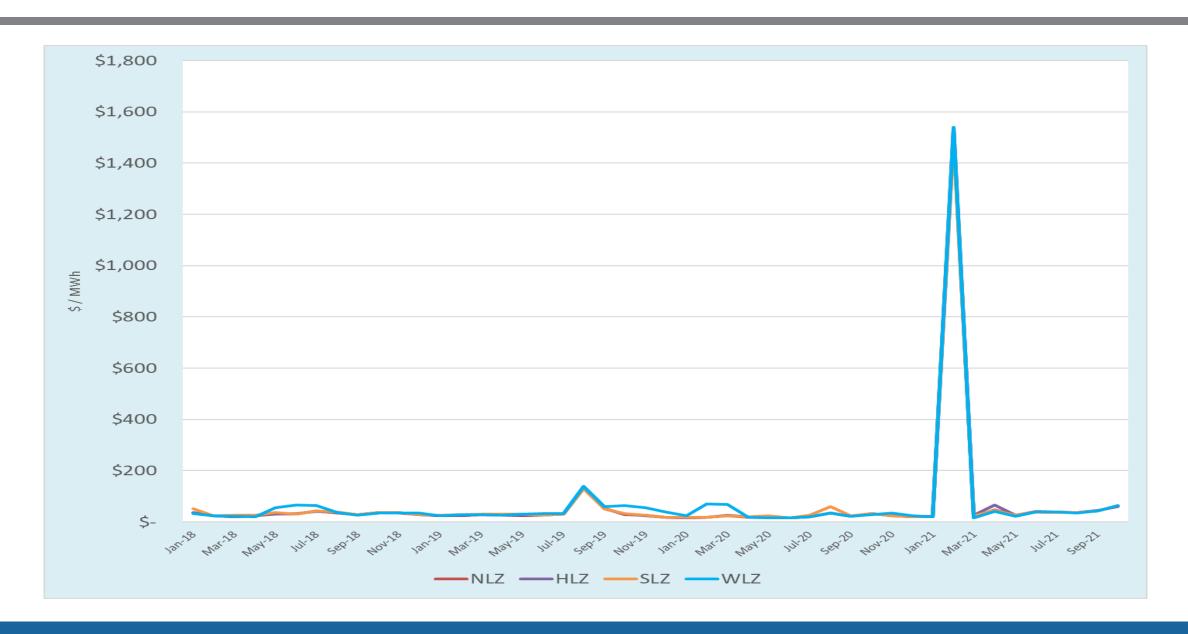
### **Fixed Forward Strip CA NP 15**

• The Market is Backwardated=savings in the outer years

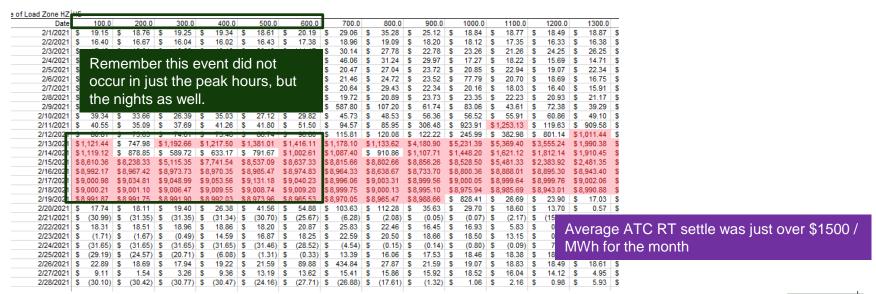








#### **ERCOT Monthly ATC - February Hourly**

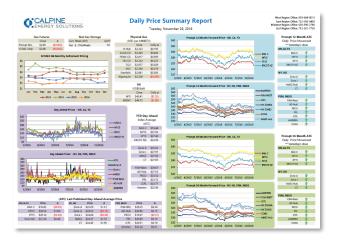


	1400.0		1500.0		1600.0		1700.0		1800.0		1900.0		2000.0		2100.0		2200.0	Т	2300.0		2400.0	a	ilv Ave
S	18.04	S		S		S	17.60	S	22.44	S	36.90	S	22.44	S	19.61	S	19.19	S	17.60	S	16.31		21.03
\$	16.78	S	17.40	\$	17.53	\$	19.37	\$	46.35	\$	23.20	\$	18.24	\$	17.62	\$	16.53	\$	17.14	\$	16.18	\$	18.74
\$	19.08	\$	17.67	\$	17.97	\$	18.79	\$	22.51	\$	23.17	\$	17.39	\$	14.83	\$	10.45	\$	4.03	\$	(13.36)	\$	22.21
S	20.21	\$	20.86	\$	20.35	\$	34.48	\$	142.78	\$	40.87	\$	23.93	\$	20.21	\$	18.62	\$	17.65	\$	16.68	\$	18.57
S	18.95	\$	18.89	\$	18.90	\$	18.94	\$	23.80	\$	26.96	\$	19.04	\$	17.69	\$	17.41	\$	18.34	\$	17.74	\$	19.89
\$	14.61	\$	8.07	\$	7.63	\$	16.67	\$	69.22	\$	897.61	\$	32.61	\$	46.64	\$	28.32	\$	30.33	\$	22.14	\$	61.88
\$	16.10	\$	16.55	\$	16.70	\$	16.47	\$	17.73	\$	17.42	\$	16.56	\$		\$		\$	9.50	\$	3.09	\$	17.50
\$	21.36	\$	20.45	\$	19.56	\$	19.33	\$	23.11	\$	28.12	\$	21.59	\$	20.77	\$	20.61	\$	20.53	\$	19.90	\$	18.42
\$	35.12	\$	31.20	\$	27.46	\$	25.61	\$	33.45	\$	52.39	\$	36.19	\$		\$		\$	46.44	\$	37.66	\$	67.36
S	45.29	\$	38.73	\$	51.84	\$	59.37	\$	61.56	\$	102.60	\$	65.67	\$		\$	41.17	\$	34.27	\$	31.76	\$	47.61
\$	346.10	\$	191.55	\$	235.73	-	,630.99		2,059.70		1,719.99	\$	104.74	\$		\$	81.16	\$	63.69	\$	49.90	\$	438.69
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_	,697.00	-	1,770.71	-	,812.33		2,245.44	-	3,587.29		4,201.04		1,108.09		3,802.33		3,956.28		,406.76		,294.24		2,324.77
_	,802.57	-	1,530.35	-	2,900.83		6,639.96		3,985.60	-	3,992.54		6,964.30		,803.10		3,166.95		,283.47		,991.02		6,678.76
	,000.60	-	9,000.40		3,998.13		3,999.75		3,864.47		3,833.15		3,981.77		3,999.78		9,000.17		,000.02		,999.74		3,933.57
	,003.99		9,001.37		,003.23		,006.98		9,037.69		9,051.49		3,949.89		,000.22		3,995.88		,001.96		,000.27		0,015.13
-	3,991.03		3,991.62	-	3,991.62		3,990.51		3,996.12		3,964.35		3,941.84		3,944.59		3,959.24		,991.56		,991.89		3,986.67
S	10.96	S	1.54	\$	1.00	Ş	2.82	\$	18.07	Ş	27.79	\$	21.38	\$	19.55	ş		\$		\$	17.80		3,411.89
S	(16.32)	S		S	(31.65)	S	(31.66)	\$	(31.65)	Ş	(28.53)	\$	(10.27)		(3.96)	_		\$	(29.10)	_	(30.57)	\$	9.44
\$	(22.77)		(20.18)		(8.16)		(8.70)		1.81	\$	19.18		18.29		17.68		18.13		17.39	\$	17.55	\$	(7.46
\$	(0.50)		(0.21)		0.37	\$	2.86	\$		\$	26.61	\$	20.27	\$	17.21	\$		\$	(0.44)		(4.34)		12.27
\$	(3.83)		(	\$	(10.13)	\$	(17.82)	\$	(13.04)		(0.59)		1.40	\$	(2.94)		(22.51)		(30.92)		(31.64)		(0.16
S	16.62	S	17.01	\$	17.41	\$	17.60	\$	18.68	\$	21.52	\$	17.95	\$		\$	4.44	\$	(3.39)		(26.54)		(2.27
\$	19.03	S	18.88	\$	18.92	Ş	18.87	\$	26.13	\$	80.91	\$	29.21	\$		\$		\$	18.68	\$	24.22		14.54
S	18.36	S	17.65 0.01	S	17.70 0.01	Ş	19.16	\$	30.48 6.59	Ş	125.46 13.98	S	21.31 8.12	S	19.65	Ş	18.61	\$	18.35	\$		\$	44.65
S S	2.02	\$		-		Ş	(0.03)			Ş		-		_	0.29	\$	(2.94)		(17.78)		(27.07)		5.59
Þ	13.95	\$	14.95	\$	14.81	\$	14.87	\$	15.59	\$	17.48	\$	8.59	\$	0.25	\$	(1.10)	Þ	(9.14)	\$	(22.90)	3	(5.92



### Market & Regulatory Reporting

 We are always actively monitoring the market and the portfolio to know when we need to make any adjustments.





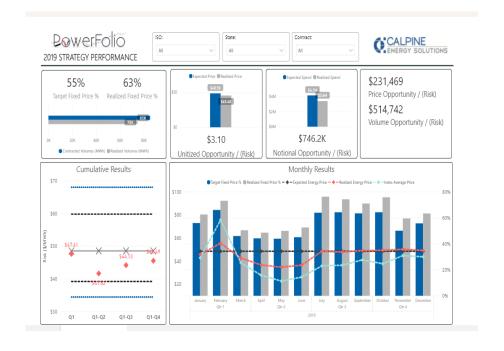
- Daily Price Movement
- Weekly Market Commentary and Weather
- Monthly Regulatory Bulletin
- Monthly Market and Portfolio Updates
- Quarterly Macroeconomic, Market, and Portfolio Updates
- · Annual Macroeconomic, Market, Portfolio, and Performance



### Benchmark Reporting & Adjustment

- By beginning the strategy development process with a **full analysis of financial risk**, we are able to *benchmark that expectation* and *compare it to the actual results of the strategy* on an annual basis.
- We can see the effects on expected budget from both the *strategic management of the portfolio* as well as the *volumetric deviations*.
- In the event that there have been *changes* to the organization (operations, goals, constraints, etc.) or the market fundamentals and outlook, this annual review serves as the *basis for recalibrations* to the strategy and or execution plan.





### **Direct Access**

- California Process for DA
- Lottery
- No Obligations
- Free
- Saving potential



### Natural Gas: Core Vs. Non Core (Rate Class Analysis)

CORE	NONCORE
Highest Priority	Technically "interruptible" but is very rare
Under 20,800 therms per month (average) (SoCal)	Over 20,800 therms per month (average) (SoCal)
Usually smaller locations	Usually larger plants
Eligible to get service from local utility	Not eligible to get service from local utility without penalty
Transport cost is higher ↑\$\$\$↑	Transport cost is lower ↓\$↓

#### **OPEN TO THIRD PARTY SUPPLY (NO "DA" RULES)**

#### **AVAILIBLE FOR ACTIVE RISK MANAGEMENT PROCUREMENT**













### **Natural Gas: Therms or DECA-Therms?**

- A Brief note on UNITS:
  - The Utility measures everything in THERMS
  - The wholesale market measures everything in DECATHERMS
    - (Technically it transacts in MMBtu's but it's effectively 1:1 conversion)
  - When we revist our metric system from grade school we'll remember that going from nothing to "Deca" prefix is a 10x conversion

VOLUME: 20,800 THERMS = 2,080 DECATHERMS PRICE: \$0.550 /THERMS = \$5.550 /<u>DECA</u>THERMS

### **Natural Gas: Therms or DECA-Therms?**

What wins? What's a "better" deal in the example below?

PRICE: PRICE:

Natural Gas Monthly Index Natural Gas Monthly Index NGI

NGI SoCalCG + \$0.10/Therm SoCalCG + \$0.15/Decatherm

SPEND: SPEND:

20,000 Therms 2,000 Decatherms

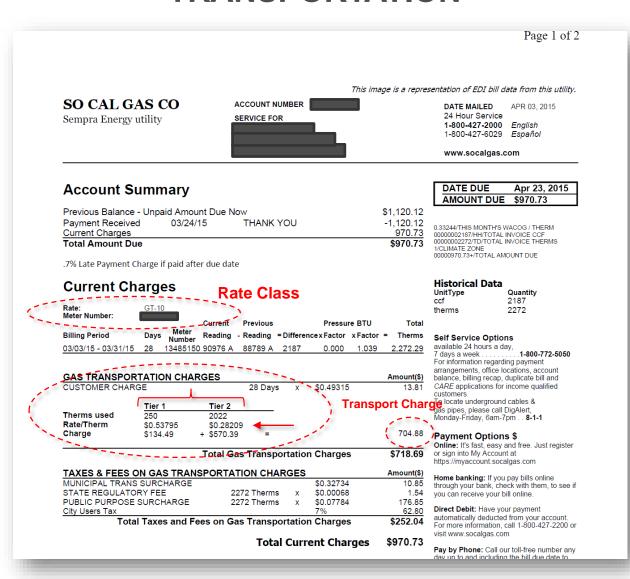
\$2,000 \$300

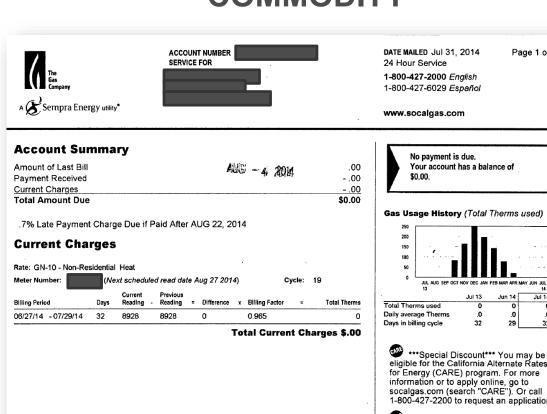
The "Lower" adder was 5.6x more expensive...watch your units ©

## Two Components of your NatGas Bill:

#### "TRANSPORTATION"

#### "COMMODITY"





\*\*\*Special Discount\*\*\* You may be eligible for the California Alternate Rates for Energy (CARE) program. For more information or to apply online, go to socalgas.com (search "CARE"). Or call 1-800-427-2200 to request an application \*\*\*Descuento Especial\*\*\* Usted podría ser elegible para el programa de Tarifas Alternativas para Energía en California (CARE). Para más información o para aplicar, visite socaldas com/español (busque la palabra clave "CARE") o llame àl 1-800-427-2200

Jun 14

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HH

**Transport Charge** 

The Gas Company's gas commodity cost per therm for your billing period: Jul. . . . . . . . . \$.54641

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## The commodity component:

**Henry Hub Fixed Price + Locational Basis = Locational Fixed Price** 

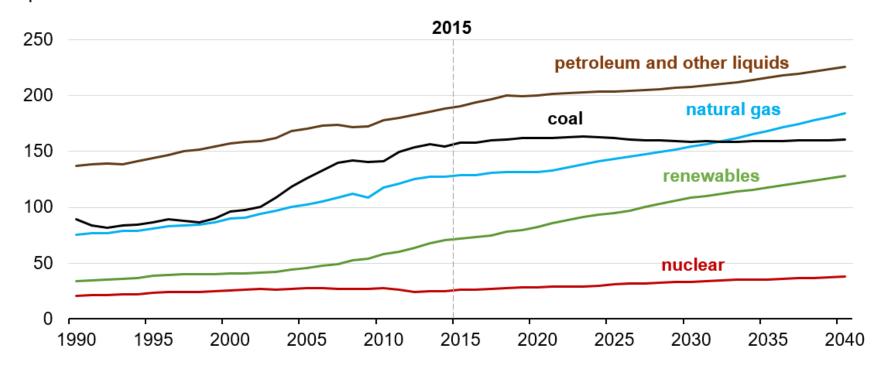


"NYMEX HH + BASIS = Fixed Price"

### What makes gas prices?

Energy consumption increases over the projection for all fuels other than coal in the Reference case—

World energy consumption by energy source quadrillion Btu



U.S. Energy Information Administration

#IEO2017

www.eia.gov/ieo

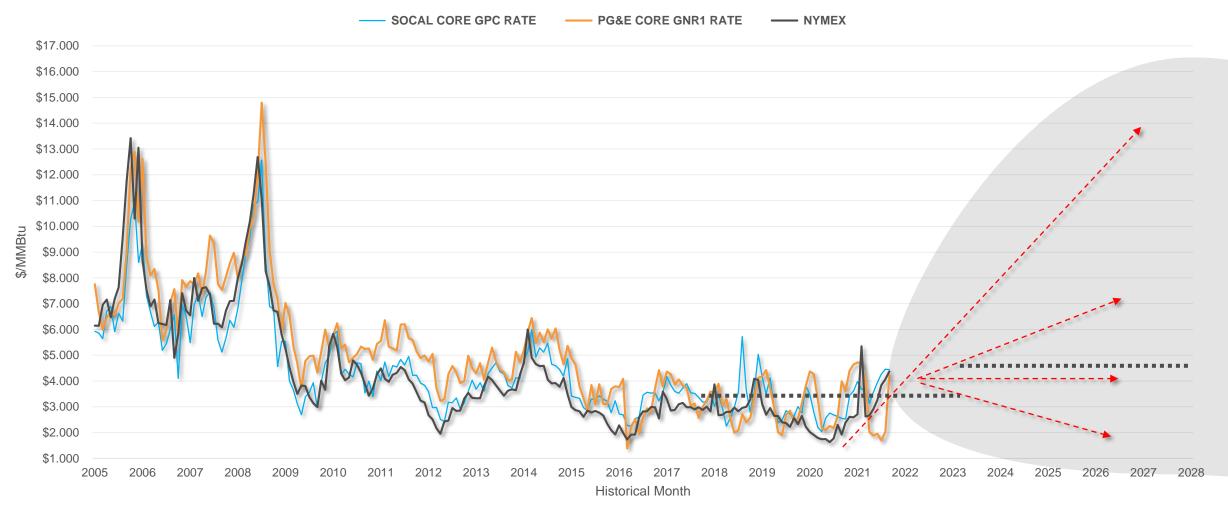
### **Gas Market-NYMEX HENRY HUB**





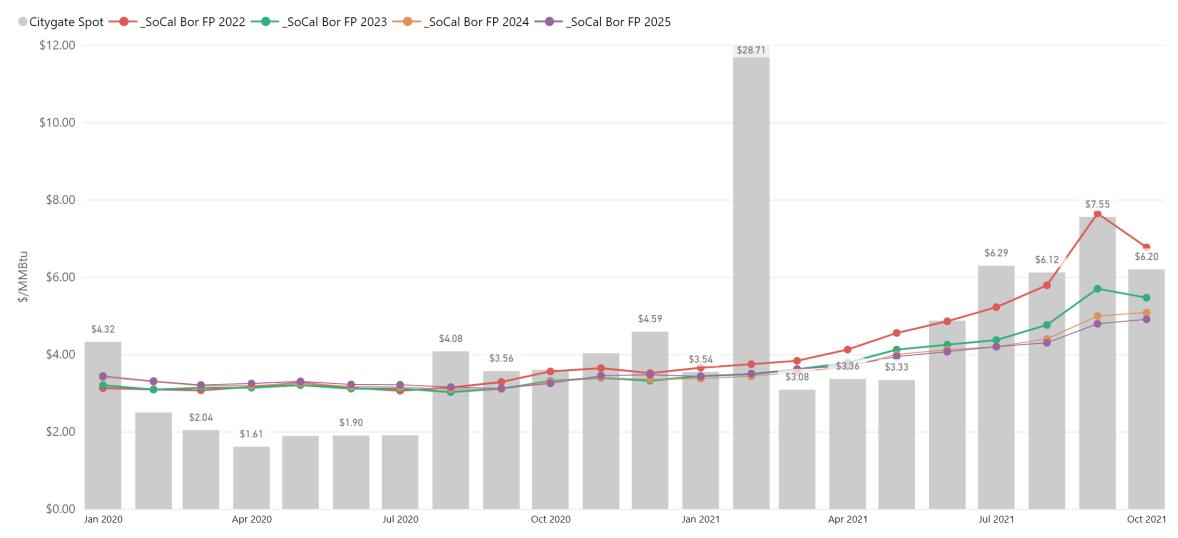
### **Gas Market-Utility Rate Analysis**





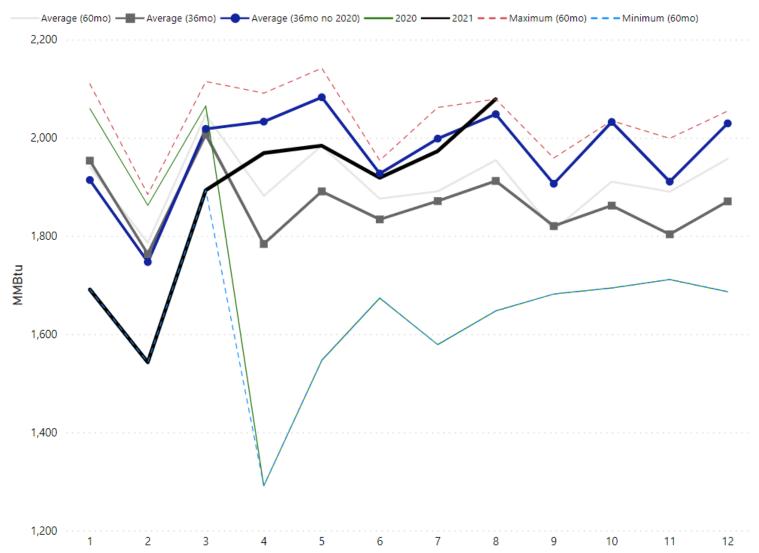
### **Gas Market- Wholesale Futures Contracts (3rd party)**





## Sample: Customer Usage "Burn" profile





## Sample: Customer Hedge Performance Analysis





#### Key Legal Information

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